

## GRUPO HERDEZ REPORTS FIRST QUARTER 2011 RESULTS

### Highlights from the quarter

- Net sales were unchanged compared to 2010 as double-digit growth in the US was offset by a 4.9% decline on the domestic front
- Operating margin was 16.4%, a 2.8pp decline reflecting gross margin contraction in Mexico and the US
- Net majority margin of 7.3% mirrored operating margin performance

**Mexico City, Mexico, April 28, 2011 – Grupo Herdez, S.A.B. de C.V. (“Grupo Herdez” or “the Company”)** (BMV: HERDEZ, OTC: GUZBY), today announced its results for the first quarter ended March 31, 2011.<sup>1</sup>

“The slow pace of the consumption recovery in Mexico, combined with the expected impact of higher raw material costs, put pressure on our results this quarter. We expect to counter that trend as targeted pricing initiatives cycle through and we consolidate our client-focused commercial strategy,” said Héctor Hernández-Pons Torres, Chairman and Chief Executive Officer.

### Net Sales

Net sales in the first quarter were nearly unchanged from the year ago period, totaling Ps. 2,135.5 million. This result is the combination of a 4.9% decline in domestic net sales that was offset by a 39.3% increase on the international front.

**Net sales** (in millions of pesos)

	1Q11	1Q10	% Change
Consolidated	2,136	2,133	0.1%
Domestic	1,803	1,895	-4.9%
International	332	239	39.3%

In Mexico, the 4.9% year over year decline in net sales was attributable mainly to: i) a slow recovery in consumption that affected all key categories; ii) the negative effect of Easter sales registered in the first quarter of 2010 while in 2011 the holiday falls in the second quarter; and iii) a significant reduction in inventory levels among our main wholesale clients. It is important to mention that the Company implemented a price increase at the end of the first quarter and consequently its full benefit will be reflected starting in the second quarter of the year.

<sup>1</sup> All financial information contained in this document is prepared in accordance with Mexican Financial Reporting Standards (NIF). All figures are expressed in nominal Mexican pesos.

In the United States, sales rose a strong 39.3% over the year ago period to Ps. 332.4 million. This increase is the result of the incorporation of Don Miguel and, to a lesser extent, healthy organic growth that reflects solid performance in key categories such as salsas and tortillas, as well as continued market share gains in several territories. These factors more than offset the negative impact of the same Easter effect, the continued soft consumption environment and the 5.6% devaluation of the US dollar from the first quarter of last year, resulting in lower sales when converting US dollars to Mexican pesos.

### Costs and Expenses

The cost of goods sold in the quarter comprised 62.9% of net sales, 2.9 percentage points higher than in the year ago period mainly due to the expected pressure from soybean oil in Mexico and, to a lesser extent, a higher proportion of costs in the United States related to the incorporation of Don Miguel into MegaMex. In addition, it should be noted that the increase in costs began in the fourth quarter of last year, while product pricing adjustments began late in the first quarter of 2011, thus gross margin contraction reflects this lag.

On the operating side, sales, general and administrative expenses remained nearly unchanged from 2010, at 20.7% of net sales.

### Operating Income

Operating income in the first quarter of the year totaled Ps. 350.6 million, a decrease of 14.5% when compared to 2010, while the margin declined 2.8 percentage points to 16.4%. This is explained by the aforementioned pressure from higher cost of goods sold.

#### Operating Income (in millions of pesos)

	1Q11	1Q10	% Change
Consolidated	351	410	-14.5%
Domestic	314	364	-13.9%
International	37	46	-19.1%

#### Operating Margin

	1Q11	1Q10	% Change
Consolidated	16.4%	19.2%	-2.8pp
Domestic	17.4%	19.2%	-1.8pp
International	11.2%	19.2%	-8.1pp

### Comprehensive Result of Financing

The comprehensive result of financing for the quarter was a cost of Ps. 30.1 million, 3.0% lower than in the same period of last year. This reduction is explained by a lower exchange loss which offset an increase in net interest expense related to a higher average debt position versus 2010.

### Net Majority Income

Net majority income in the first quarter totaled Ps. 155.2 million, 27.5% lower than in the year ago period, while the margin declined 2.7 percentage points to 7.3%. These reductions reflect the aforementioned pressure at the gross margin level and a higher effective tax rate.

#### Net Majority Income (in millions of pesos)

	1Q11	1Q10	% Change
Consolidated Net income	217	289	-24.8%
Minority Interest	62	75	-17.2%
Net Majority Income	155	214	-27.5%
Net Majority Margin (%)	7.3%	10.0%	-2.7pp

### EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization)

EBITDA in the quarter totaled Ps. 385.1 million, a decline of 12.1% when compared to the same period of last year. The margin was 18.0%, 2.5 percentage points lower than in 2010. As with operating income performance, this is attributable to gross margin pressure.

#### EBITDA (in millions of pesos)

	1Q11	1Q10	% Change
Consolidated	385	438	-12.1%
Domestic	340	389	-12.6%
International	45	49	-8.3%

#### EBITDA Margin

	1Q11	1Q10	% Change
Consolidated	18.0%	20.5%	-2.5pp
Domestic	18.9%	20.5%	-1.7pp
International	13.5%	20.5%	-7.0pp

### Capital Expenditures

Net capital expenditures in the first quarter totaled Ps. 26.4 million and was primarily allocated to the ongoing construction of the Teoloyucan distribution center in the State of Mexico. This distribution center will start up operations at the end of 2Q11 with the full benefits in terms of efficiency improvements expected to be registered in 2012.

### Financial Structure

As of March 31, 2011, the Company's cash position was Ps. 1,322.4 million, 64.2% higher than at December 2010. This reflects healthy cash flow generation, as well as approximately Ps. 300 million in cash remaining from the Ps. 600 million in *Certificados Busatiles* (domestic bonds) issued in February 2011; the remainder of the offering proceeds were used to pay down the bridge loan obtained for the acquisition of Don Miguel in October 2010.

Consolidated net debt<sup>2</sup> totaled Ps. 484.9 million, 32.0% lower than at the end of 2010, with average maturity of 6.4 years, compared to 6.2 years at December of last year. Leverage ratios remain healthy, with net debt to consolidated stockholders' equity at 0.11 times and net debt to EBITDA at 0.28 times, compared to 0.16 times and 0.41, respectively, registered at December 31, 2010.

### Recent Events

On February 21, 2011, the Company announced the successful issue of Ps. 600 million of *Certificados Bursatiles* (domestic bonds) in the local debt market. This issue, a 4-year bond with an annual floating rate based on 28-day TIIE plus 60 basis points, strengthened the mix of the Company's funding sources and is consistent with the Company's commitment to the local debt market.

### 1Q11 Earnings Conference Call Information

Date: Friday, April 29, 2011  
Time: 10:00 a.m. ET/ 9:00 a.m. CT  
Dial-in: +1 (706) 679 3873  
Call ID: 6198207

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<sup>2</sup> Consolidated debt excludes loans from holding companies to its associates.

INCOME STATEMENT	First Quarter				
	2011	%	2010	%	% Change
Net Sales	2,136	100.0%	2,133	100.0%	0.1%
Cost of Goods Sold	1,344	62.9%	1,281	60.0%	4.9%
Gross Profit	792	37.1%	853	40.0%	-7.2%
Operating Expenses	441	20.7%	443	20.8%	-0.4%
Operating Income	351	16.4%	410	19.2%	-14.5%
Other expenses (Income)	9	0.4%	(1)	0.0%	NC
Comprehensive Financing Result	30	1.4%	31	1.5%	-3.0%
Income from Unconsolidated Affiliates	8	0.4%	7	0.3%	7.1%
Income before income taxes	320	15.0%	387	18.2%	-17.5%
Income tax provision	102	4.8%	94	4.4%	7.7%
Income before discontinued operations	218	10.2%	293	13.7%	-25.6%
Discontinued Operations	1	0.0%	4	0.2%	-85.3%
Consolidated Net income	217	10.2%	289	13.5%	-24.8%
Minority Interest	62	2.9%	75	3.5%	-17.2%
Net Majority Income	155	7.3%	214	10.0%	-27.5%
EBITDA	385	18.0%	438	20.5%	-12.1%

Figures expressed in millions of nominal Mexican pesos

NC: Not comparable

BALANCE SHEET	2011	%	2010	%	Change	
					\$	%
TOTAL ASSETS	7,697	100.0%	6,356	100.0%	1,341	21.1%
Current Assets	4,266	55.4%	3,583	56.4%	683	19.1%
Cash and Cash Equivalents	1,322	17.2%	863	13.6%	459	53.2%
Accounts Receivable, Net	1,923	25.0%	1,731	27.2%	192	11.1%
Inventories	1,021	13.3%	989	15.6%	32	3.2%
Property, Plant and Equipment, Net	1,816	23.6%	1,649	25.9%	167	10.1%
Investment in Subsidiaries	92	1.2%	106	1.7%	(14)	-13.3%
Intangible Assets	1,523	19.8%	1,018	16.0%	506	49.7%
TOTAL LIABILITIES	3,213	41.7%	2,446	38.5%	767	31.4%
Current Liabilities	929	12.1%	1,527	24.0%	(599)	-39.2%
Accounts Payable	570	7.4%	564	8.9%	6	1.1%
Short-Term Debt	4	0.1%	724	11.4%	(720)	-99.4%
Other Short-Term liabilities	354	4.6%	239	3.8%	115	48.3%
Non-Current Liabilities	2,284	29.7%	919	14.5%	1,366	148.7%
Long-Term Debt	1,803	23.4%	607	9.6%	1,196	196.9%
Other Debt with Cost	149	1.9%	125	2.0%	24	19.2%
Other Liabilities	332	4.3%	186	2.9%	146	78.3%
Minority Stockholder's Equity	999	13.0%	878	13.8%	121	13.8%
Majority Stockholder's Equity	3,485	45.3%	3,032	47.7%	453	14.9%
TOTAL STOCKHOLDER'S EQUITY	4,485	58.3%	3,910	61.5%	575	14.7%

Figures expressed in millions of nominal Mexican pesos

NA: Not applicable

### Company Description

Grupo Herdez is a leading producer of shelf-stable foods and beverages in Mexico, and a leader in the Mexican food category in the United States.

The Company is engaged in the production, distribution and sale of a broad range of categories including catsup, homemade sauces, honey, marmalade, mayonnaise, mole, mustard, pasta, spices, tea, tomato puree, tuna and vegetables, among others. These are sold through an exceptional portfolio of brands, including Chi-Chi's, Del Fuerte, Doña María, Embasa, Herdez, La Victoria, McCormick and Yemina. Grupo Herdez has 11 plants, 8 distribution centers and more than 6,500 employees.