

First Quarter 2017 Earnings Conference Call April 21th, 2017





Forward-Looking Statement

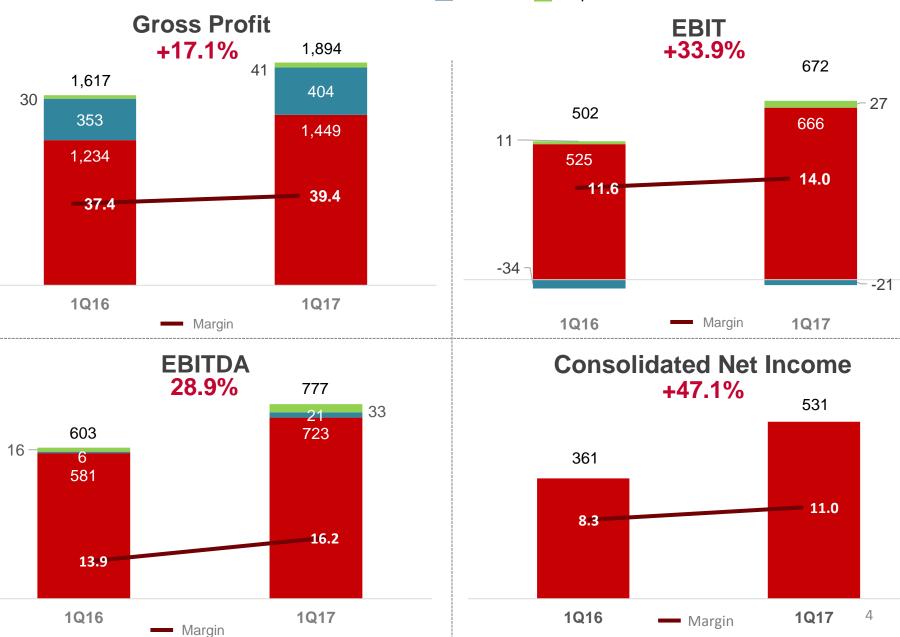
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Top line performance







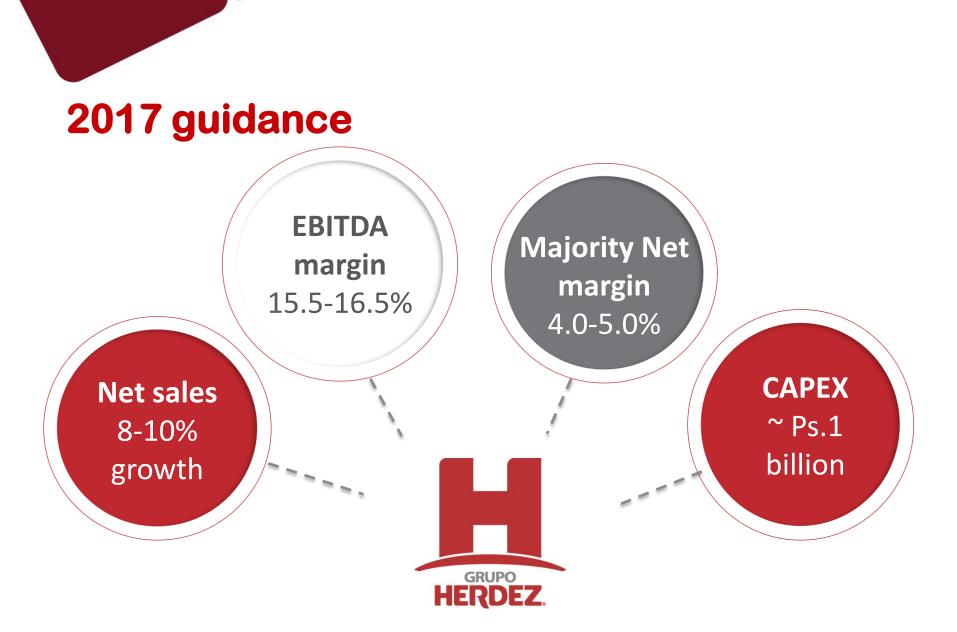


Building financial flexibility 4-year average maturity



■Herdez 14 ■ Inbursa ■Herdez 10 ■Herdez 13-2 ■Bancomer ■Herdez 13





Grupo Herdez financial outloook includes Nutrisa and Helados Nestlé.







Building financial flexibility

