

GRUPO HERDEZ REPORTS

FOURTH QUARTER AND FULL YEAR 2011 RESULTS

Highlights from the quarter:

- Net sales rose 10.4% with solid performance across all operations
- Operating and EBITDA margins of 14.9% and 16.6% respectively reflected higher input costs and, to a lesser extent, a stronger US dollar towards the end of the quarter
- Net majority margin remained nearly unchanged at 7.5%, mainly as a result of a non-cash foreign exchange gain that offset pressure at the operating level

Mexico City, Mexico, February 23, 2012 – Grupo Herdez, S.A.B. de C.V. (“Grupo Herdez” or the “Company”) (BMV: HERDEZ), today announced its results for the fourth quarter and full year ended December 31, 2011.¹

“We are pleased to have reached our performance targets for the year, with strong growth in the United States and sequential improvement on the domestic front, despite a challenging environment in terms of consumption, input costs and volatile exchange rates throughout the year. While these challenges will remain in 2012, we are optimistic about continued strengthening of our operations,” said Héctor Hernández-Pons Torres, Chairman and Chief Executive Officer.

Net Sales

Net sales in the fourth quarter totaled Ps. 2,918 million, an increase of 10.4% over the 2010 figure, reflecting healthy growth across all operations and sequential improvement in consumption. For the full year, net sales rose 9.3% to Ps. 9,697 million, reflecting increases of 5.6% and 34.7% in Mexico and the United States, respectively.

Net Sales	4Q11	4Q10	% Change	2011	2010	% Change
Consolidated	2,918	2,643	10.4	9,697	8,871	9.3
Domestic	2,460	2,261	8.8	8,174	7,740	5.6
International	458	382	19.8	1,523	1,131	34.7

Figures in millions of pesos

¹ All financial information contained in this document is prepared in accordance with Mexican Financial Reporting Standards (NIF). All figures are expressed in nominal Mexican pesos unless otherwise stated.

In Mexico, net sales rose 8.8% in the quarter to Ps. 2,460 million, outpacing economic growth and continuing the recovery trend seen over the course of the year. Higher volumes across the portfolio, particularly in the mayonnaise, pasta and marmalade categories were driven by ongoing targeted marketing spend and better execution at the point of sale. On a cumulative basis, domestic net sales increased 5.6% to Ps. 8,174 million, reflecting the aforementioned factors as well as mid-single digit price increases implemented mid-year.

In the United States, net sales rose 19.8% and 34.7% in the quarter and year respectively, reflecting continued share gains in the core segments, growth in new categories such as frozen, and the incorporation of Fresherized Foods during the quarter. In addition, results reflected the devaluation of the Mexican peso on dollar-denominated sales towards the end of the year.

It should be noted that US sales in the fourth quarter included only two months of consolidated results at MegaMex following the previously announced accounting adoption effective as of 4Q 2011, whereby results of MegaMex and its subsidiaries are now consolidated with a one month lag. This impact was partially offset by the incorporation of sales from Fresherized Foods, acquired in August 2011, which had been registered as an equity investment at the end of the third quarter. Results from MegaMex and its subsidiaries (including Fresherized Foods) for December 2011 will be included in the 1Q 2012 earnings period.

Costs and Expenses

As expected, the cost of goods sold as a percentage of net sales in the quarter and full year rose 3.3 and 2.4 percentage points respectively, compared to 2010, to 65.2% and 63.4%, due to higher input costs, particularly soybean oil and the effect of the devaluation of the Mexican peso on dollar-denominated inputs at the end of the quarter.

On the operating side, sales, general and administrative expenses as a proportion of net sales increased 1.1 percentage points in the quarter when compared to the previous year, to 19.9%, primarily due to an extraordinary low base of comparison given that in the fourth quarter of 2010 the Company cancelled provisions for advertising that were not used. For the full year, SG&A expenses comprised 20.8% of net sales, similar to the 20.6% registered in 2010, due to expense control initiatives over the year that partially offset start-up expenses related to the new distribution center in the State of Mexico, Mexico.

Operating Income

As expected, operating income in the fourth quarter of the year declined 14.9% when compared to the same period of last year, to Ps. 436 million, while the margin decreased 4.5 percentage points to 14.9%. This largely reflects gross margin pressure derived from higher input costs, and to a lesser extent, the aforementioned increase in SG&A. These factors were partially offset by pricing actions implemented in the second quarter of the year, cost control initiatives, and growth in the international operations.

On a cumulative basis, operating income returned to normalized levels after the extraordinary performance registered in 2010, mainly due to stable input costs and beneficial exchange rates in the year ago period. Operating income totaled Ps. 1,535 million, a decline of 5.9% when compared to 2010, while the margin contracted 2.6 percentage points to 15.8%.

Operating Income	4Q11	4Q10	% Change	2011	2010	% Change
Consolidated	436	512	(14.9)	1,535	1,632	(5.9)
Domestic	383	475	(19.4)	1,350	1,489	(9.3)
International	53	37	43.0	186	143	29.7

Figures in millions of pesos

Operating Margin (%)	4Q11	4Q10	PP Chg	2011	2010	PP Chg
Consolidated	14.9	19.4	(4.5)	15.8	18.4	(2.6)
Domestic	15.6	21.0	(5.4)	16.5	19.2	(2.7)
International	11.6	9.7	1.9	12.2	12.6	(0.4)

Comprehensive Result of Financing

In the quarter, the Company registered a cost of Ps. 3 million, compared to Ps. 31 million recorded in the same period of last year, while the cumulative cost declined from Ps. 95 million in 2010 to Ps. 7 million in the current year. In both cases, the decrease is explained by non-cash FX gains registered in the third and fourth quarters of 2011. These gains are explained by dollar denominated loans between affiliated companies at Herdez Del Fuerte that were not fully eliminated at Grupo Herdez due to proportionate consolidation at this joint venture. It is worth mentioning that the Company expects these gains to be partially reverted in 2012.

Net Majority Income

Net majority income in the fourth quarter totaled Ps. 218 million, 4.0% higher than in the year ago period, while the margin declined only 40 basis points to 7.5% due to the aforementioned foreign exchange gain that offset pressures at the operating level. For the full year, income fell 3.2% to Ps. 765 million, with a 1.0 percentage point contraction in the margin to 7.9% reflecting gross margin pressure that was partially offset by the aforementioned foreign exchange gains registered in the second half of the year.

Net Majority Income	4Q11	4Q10	% Change	2011	2010	% Change
Consolidated Net Income	303	314	(3.3)	1,050	1,104	(4.9)
Minority Interest	85	104	(18.1)	285	313	(9.2)
Net Majority Income	218	210	4.0	765	790	(3.2)
Net Majority Margin (%)	7.5	7.9	(0.4) pp	7.9	8.9	(1.0) pp

Figures in millions of pesos

EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization)

EBITDA in the quarter and year largely mirrored performance at the operating level. In the fourth quarter, EBITDA totaled Ps. 485 million, a decline of 11.3% compared to the same period of last year, while the margin declined 4.1 percentage points to 16.6%. On a cumulative basis, EBITDA totaled Ps. 1,689 million, 3.9% lower than in 2010, with a 2.4 percentage point decline in the margin to 17.4%.

EBITDA	4Q11	4Q10	% Change	2011	2010	% Change
Consolidated	485	547	(11.3)	1,689	1,758	(3.9)
Domestic	419	502	(16.6)	1,469	1,600	(8.2)
International	66	45	48.0	220	158	39.5

Figures in millions of pesos

EBITDA Margin (%)	4Q11	4Q10	PP Chg	2011	2010	PP Chg
Consolidated	16.6	20.7	(4.1)	17.4	19.8	(2.4)
Domestic	17.0	22.2	(5.2)	18.0	20.7	(2.7)
International	14.5	11.7	2.8	14.5	14.0	0.5

Capital Expenditures

Net capex in the fourth quarter totaled Ps. 308 million, mainly allocated to the transferring of McCormick's marmalade capacity from Mexico City to San Luis Potosi, Mexico, and to the completion of the construction of the new distribution center in the State of Mexico, Mexico.

Financial Structure

As of December 31, 2011 the Company's cash position was Ps. 1,154 million, 6.8% higher than in the third quarter of the year.

Consolidated net debt¹ totaled Ps. 1,069 million, 5.2% lower than in the previous period. Leverage ratios remain healthy, with net debt to EBITDA at 0.63 times and net debt to equity at 0.22 times, compared to the 0.64x and 0.25x registered in September 2011. It is worth noting that during the fourth quarter, the Company refinanced the bridge loan due February 2012 which was secured for the Fresherized Foods acquisition, with a new maturity date of 2016. As a result, the average maturity of the Company's debt was extended to 4.8 years.

Recent Events

On November 24, 2011, Grupo Herdez announced that its Industrias plant in San Luis Potosí received FSSC 22000 certification (Food Safety Certification System), one of the most stringent in the world, reflecting the Company's effort to comply with the highest food and safety quality standards.

4Q11 Earnings Conference Call Information

Date: Friday, February 24, 2012
Time: 12:00 pm ET / 11:00 am CT
Dial-in: +1 (706) 679-3791
Call ID: 50543478

If you are unable to participate live, a replay of the conference call will be available through March 2, 2012. To access the replay, please dial domestic U.S. +1 (855) 859-2056, International +1 (404) 537-3406, conference ID 50543478.

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About Grupo Herdez

Grupo Herdez is a leading producer of shelf-stable foods and beverages in Mexico, and a leader in the Mexican food category in the United States.

The Company is engaged in the production, distribution and sale of a broad range of categories including *burritos*, catsup, coffee, guacamole, homemade salsas, honey, marmalade, mayonnaise, mole, mustard, pasta, spices, *taquitos*, tea, tomato puree, tuna and vegetables, among others. These products are sold through an exceptional portfolio of brands, including Aires de Campo, Chi-Chi's, Del Fuerte, Don Miguel, Doña María, Embasa, Herdez, La Victoria, McCormick, Wholly Guacamole and Yemina. Grupo Herdez has 14 plants, 8 distribution centers and more than 7,000 employees.

¹ Consolidated debt excludes loans from holding companies to its associates.

INCOME STATEMENT	Fourth Quarter					Twelve months as of December				
	2011	%	2010	%	% Chg	2011	%	2010	%	% Chg
Net Sales	2,918	100.0	2,643	100.0	10.4	9,697	100.0	8,871	100.0	9.3
Cost of Goods Sold	1,902	65.2	1,635	61.9	16.3	6,147	63.4	5,410	61.0	13.6
Gross Profit	1,016	34.8	1,008	38.1	0.8	3,549	36.6	3,462	39.0	2.5
Operating Expenses	580	19.9	496	18.8	17.0	2,014	20.8	1,830	20.6	10.1
Operating Income	436	14.9	512	19.4	(14.9)	1,535	15.8	1,632	18.4	(5.9)
Other expenses (Income)	0	0.0	27	1.0	NC	27	0.3	21	0.2	NC
Comprehensive Financing Result	3	0.1	31	1.2	NC	7	0.1	95	1.1	(93.1)
Income from unconsolidated affiliates	6	0.2	4	0.1	49.5	30	0.3	24	0.3	23.8
Income before income taxes	438	15.0	458	17.3	(4.3)	1,532	15.8	1,541	17.4	(0.6)
Income tax provision	134	4.6	139	5.3	(3.8)	479	4.9	425	4.8	12.7
Income before discontinued ops.	304	10.4	318	12.0	(4.5)	1,053	10.9	1,116	12.6	(5.6)
Discontinued Operations	1	0.0	5	0.2	(82.2)	3	0.0	12	0.1	(72.9)
Consolidated Net income	303	10.4	314	11.9	(3.3)	1,050	10.8	1,104	12.4	(4.9)
Minority Interest	85	2.9	104	3.9	(18.1)	285	2.9	313	3.5	(9.2)
Net Majority Income	218	7.5	210	7.9	4.0	765	7.9	790	8.9	(3.2)
EBITDA	485	16.6	547	20.7	(11.3)	1,689	17.4	1,758	19.8	(3.9)

Figures expressed in millions of nominal Mexican pesos

NC: Not comparable

BALANCE SHEET	2011	%	2010	%	Change	
					\$	%
TOTAL ASSETS	9,304	100.0	7,305	100.0	1,999	27.4
Current Assets	4,945	53.2	3,930	53.8	1,015	25.8
Cash and Equivalents	1,155	12.4	806	11.0	349	43.4
Accounts Receivable	936	10.1	773	10.6	164	21.2
Other Accounts Receivable	1,598	17.2	1,188	16.3	410	34.5
Inventories	1,096	11.8	964	13.2	132	13.7
Other Current Assets	161	1.7	200	2.7	-40	(19.8)
Property, Plant and Equipment, Net	2,172	23.3	1,826	25.0	346	18.9
Investment In Subsidiaries	123	1.3	84	1.2	38	45.3
Intangible Assets	2,033	21.9	1,444	19.8	589	40.8
Other Assets	31	0.3	20	0.3	11	57.0
TOTAL LIABILITIES	4,497	48.3	2,968	40.6	1,529	51.5
Current Liabilities	1,233	13.3	1,196	16.4	37	3.1
Accounts Payable	843	9.1	597	8.2	246	41.2
Short-Term Debt	4	0.0	314	4.3	-310	(98.7)
Other Short-Term Liabilities	386	4.1	285	3.9	100	35.1
Long-Term Liabilities	3,264	35.1	1,771	24.3	1,492	84.2
Long-Term Debt	2,219	23.8	1,204	16.5	1,015	84.3
Other Liabilities	509	5.5	294	4.0	216	73.5
Other Long-Term Liabilities w/o Cost	535	5.8	274	3.7	262	95.7
Minority Stockholder's Equity	1,078	11.6	953	13.0	125	13.1
Majority Stockholder's Equity	3,729	40.1	3,384	46.3	345	10.2
TOTAL STOCKHOLDERS' EQUITY	4,807	51.7	4,337	59.4	470	10.8

Figures expressed in millions of nominal Mexican pesos

NA: Not applicable